



- ▶ CONSTRUCTION MATERIALS
- ▶ TRANSPORT SERVICES
- ▶ CEMENT, FLYASH & LIME
- ▶ PRECAST CONCRETE
- ▶ REINFORCING STEEL
- ▶ COMPOSITE FIBRE TECHNOLOGIES
- ▶ EARTH FRIENDLY CONCRETE

HEAD OFFICE:
11 BALLERA COURT
1511 TOOWOOMBA CECIL PLAINS ROAD
WELLCAMP QLD 4350

POSTAL ADDRESS:
PO BOX 151 DRAYTON NORTH QLD 4350

INT. PREFIX STD PREFIX NUMBER
TELEPHONE: (61 7) (07) 4637 7777

EMAIL: wagners@wagner.com.au

WAGNERS HOLDING COMPANY LIMITED
ACN 622 632 848



23 August 2022

The Manager
Market Announcements Office
Australian Securities Exchange
4th Floor, 20 Bridge Street
SYDNEY NSW 2000

Dear Sir

Wagners Holding Company Limited (WGN)
Investor Presentation for FY2022

Please find attached the Investor Presentation relating to the Company's full year results ending 30 June 2022, for immediate release to market.

This announcement has been authorised for release to the market by the Board.

For further information, please contact:

Karen Brown
Company Secretary
Ph. 07 3621 1131

About Wagners:

Wagners is a diversified Australian construction materials and services provider and an innovative producer of New Generation Building Materials. Established in 1989 in Toowoomba, Queensland, Wagners is now an ASX-listed business operating in domestic and international markets. Wagners are a producer of cement, concrete, aggregates, new generation composite products and are world leaders in development of new technology to reduce the impact of heavy construction materials on the environment. Wagners are also providers of transport services, precast concrete and reinforcing steel.

INNOVATIVE INTEGRATED INTERNATIONAL



WAGNERS FY22 INVESTOR PRESENTATION



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CFT Mersey River Bridge in Kejimikujik National Park, Nova Scotia, Canada

01

FY22 HIGHLIGHTS

FY22 SUMMARY



5% increase in revenue



International - established international manufacturing facilities



Integrated – focus on vertical integration



Innovative – increased investment in CFT and EFC



Continued traction from growth strategy



No final dividend declared



Revenue

\$338M



Operating
EBIT

\$20.9M



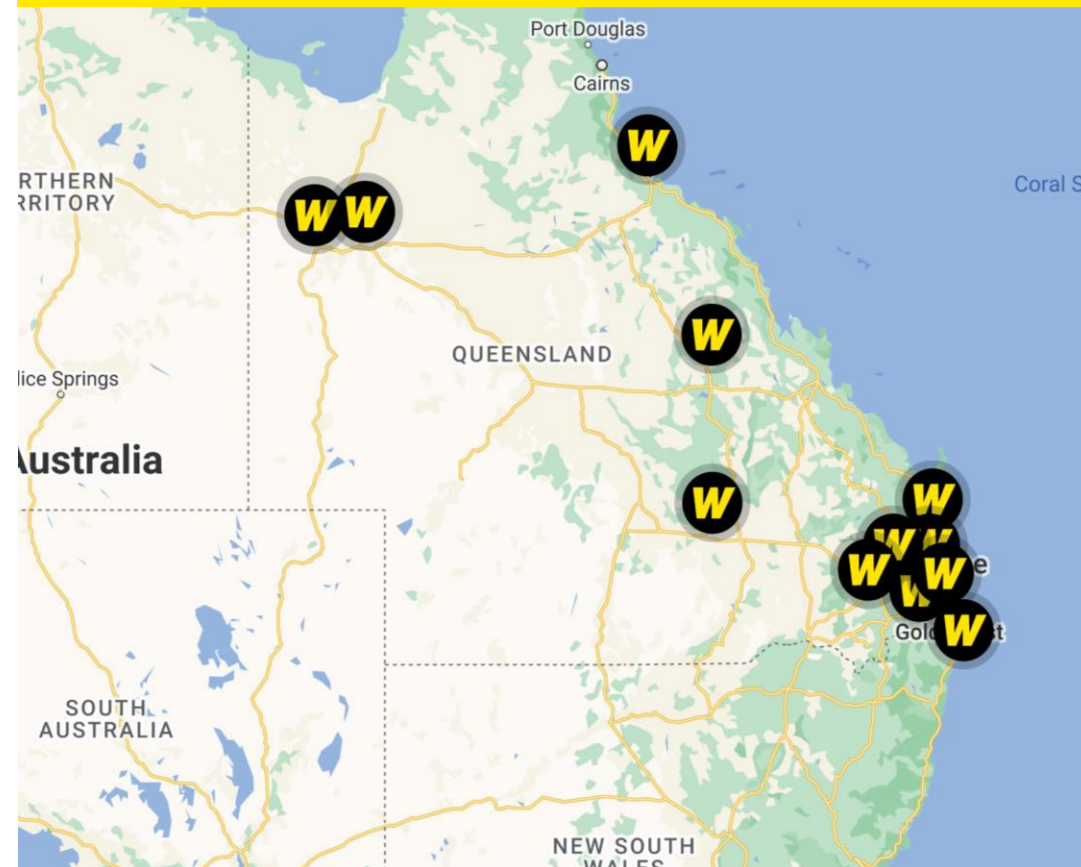
Net profit

\$7.7M

MARKET UPDATE

- Outlook assumes continued levels of demand for construction materials and services experienced in FY22
- Market conditions impacting business:
 - Increased shipping costs
 - Increased raw materials cost
 - Fuel price increases
 - Labour shortage
 - Supply chain reliability
- Cost increases recovered under contract terms where possible

AUSTRALIAN WAGNERS' LOCATIONS



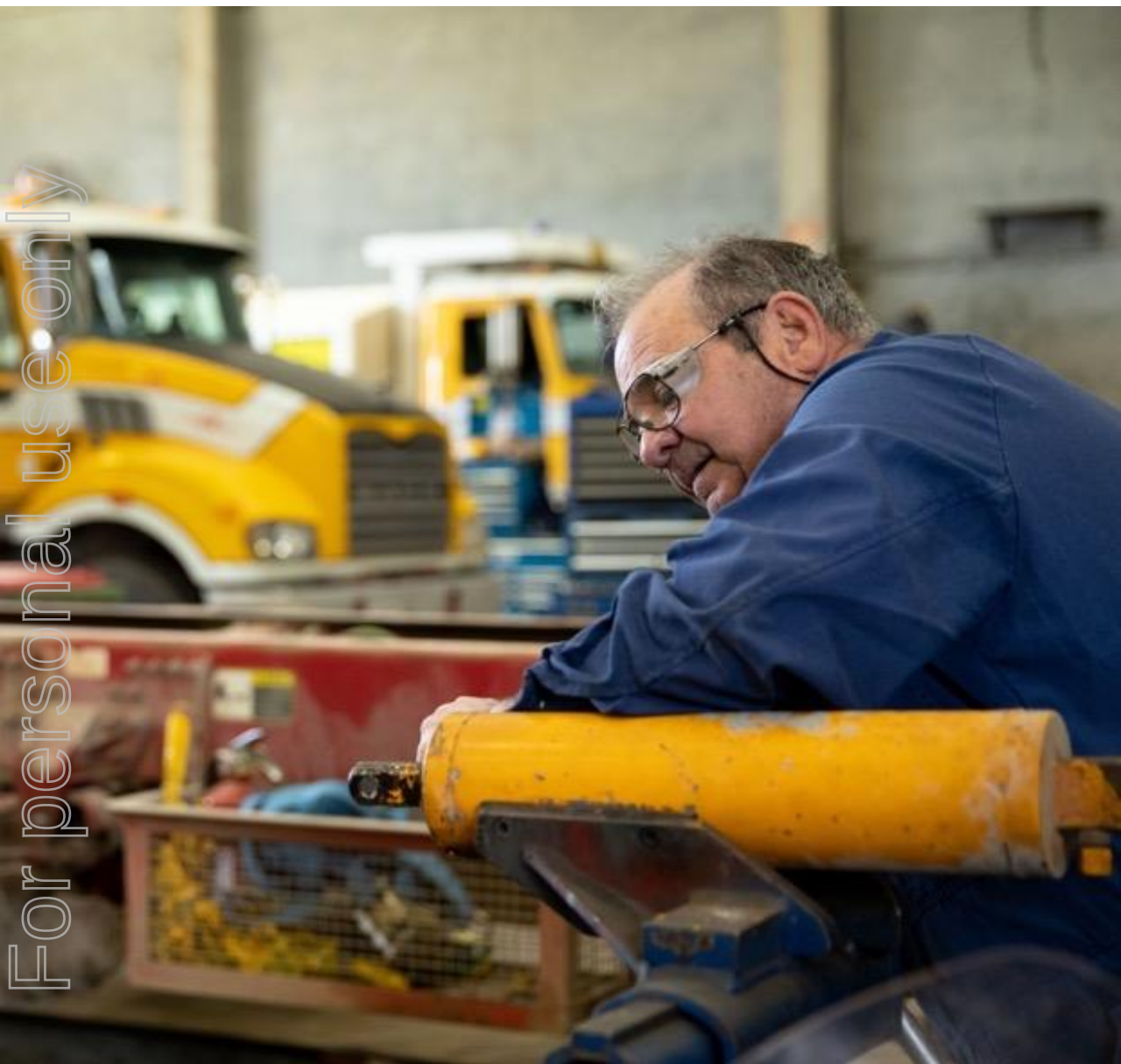
WAGNERS INTERNATIONAL OPERATIONS:

UNITED STATES

UNITED KINGDOM

NEW ZEALAND

MALAYSIA



02

FINANCIAL PERFORMANCE

Mechanical maintenance at Engineering Solutions in Toowoomba, QLD

FY22 PROFIT & LOSS – SUMMARY

- Revenue increases in cement, concrete, steel and composite fibre technology
- Lower margins as a result of product mix changes
- Operating costs increased in line with business operations
- Continued investment in EFC and CFT offshore

\$(M)	FY22	FY21	CHANGE
Operating revenue	338.5	322.8	15.7
Operating Gross profit	184.9	186.9	-2.0
Operating costs	139.2	137.6	1.6
Operating EBITDA	45.7	49.3	-3.6
Depreciation	24.3	22.7	1.5
Operating EBIT	20.9	25.5	-4.6
Other	2.7	0.9	1.8
EFC – EBIT	-3.2	-2.0	-1.2
Statutory EBIT	21.0	25.4	-4.4
Net profit after tax	7.6	10.0	-2.4

FY22 SEGMENT RESULTS

	CMS			CFT			EFC		
\$(M)	FY22	FY21	CHANGE	FY22	FY21	CHANGE	FY22	FY21	CHANGE
Total Revenue	294.2	288.5	5.7	41.9	31.4	10.4	0.2	0.3	-0.1
EBIT	31.9	33.4	-1.5	1.9	2.7	-0.7	-3.2	-2.0	-1.2
EBIT Margin	10%	12%	n/a	5%	9%	n/a	n/a	n/a	n/a

- CMS increased revenue, slightly lower margin due to the timing of large projects
- CFT increased revenue, reduced margin due to cost pressures and US start up
- EFC increased expenses to fund international expansion

FY22 CASHFLOW

- Cash flow is impacted by the increase in working capital, mainly inventory holdings to ensure supply
- Capital expenditure to increase capacity and operational efficiencies

FY22 NET DEBT

- Debt partly used to fund increases in working capital and capital expenditure

\$(M)	FY22	FY21	CHANGE
EBITDA	45.7	49.3	-3.6
Changes in working capital	-28.2	20.2	-48.4
Cash flow from operations	17.5	69.5	-52.0
Capital Expenditure - Net	-34.6	-16.3	-18.3
Net cash flow before financing	-17.1	53.2	-70.3

\$(M)	JUN-22	JUN-21	CHANGE
Cash and cash equivalents	12.2	22.2	-10.0
Gross debt	94.3	71.1	23.2
Net debt	82.1	48.8	33.2



Alderley Street bridge installation in Toowoomba, QLD

03

BUSINESS PERFORMANCE

CEMENT

- Record sales volumes and revenue
- Production efficiencies in bagging facility upgrade
- Product ranges have expanded
- Costs of shipping and raw materials have increased

11%

Increase in sales

15%

Productivity
increase in bagging
facility

EXPANDED

Product ranges



Cement truck at Wagners' Cement facility at Pinkenba, Brisbane

CONCRETE OPERATIONS

- Increase in volumes from batch plant network
- Improving market pricing conditions in sight
- Secured another wind farm project in South-East Queensland

18%

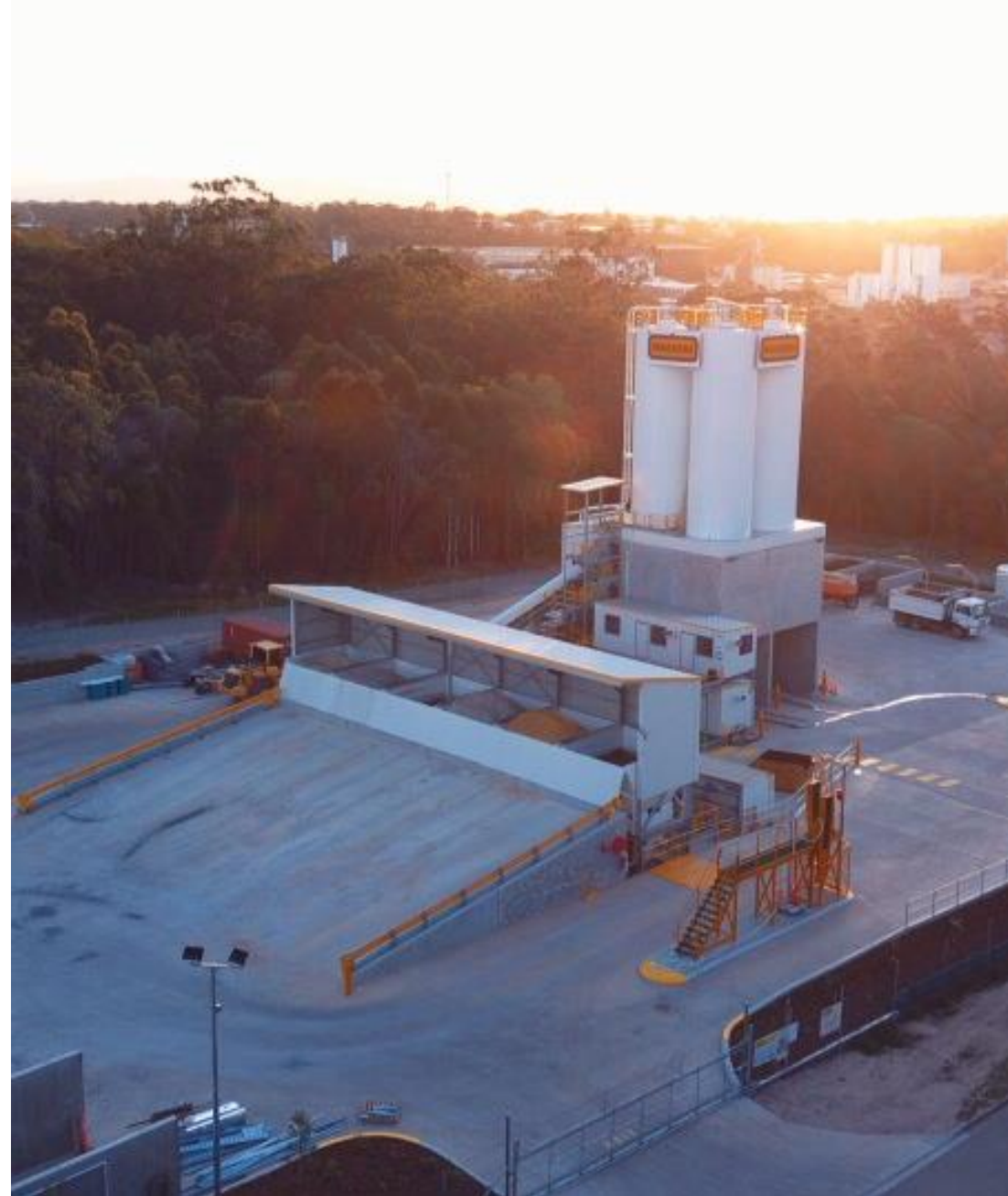
Increase in
revenue

PROJECTS

Successfully
completed

EXPANDED

SE QLD concrete
plant network



Batch Plant in Narangba, QLD

STEEL

- Second facility located in Brisbane
- Revenue more than doubled in FY22
- Strong outlook

125%

Increase in
revenue

65%

Increase in
tonnes

EXPANDED

New Brisbane
facility
operational



Wagners' Steel at Wacol, Brisbane

PRECAST CONCRETE

- Completion of the Cross River Rail Tunnel project in H1 FY22
- Revenue impacted by timing between major contracts
- \$140 million Sydney Metro precast tunnel segment contract secured – commencing October 2022

25,000

Segments completed for Cross River Rail project

\$140M

In segments to be produced for Sydney Metro project

EXPANDED

New Qld manufacturing facility in planning phase



Wagners' Precast Facility yard filled with tunnel segments at Wacol, Brisbane

TRANSPORT PROJECTS

- Revenue maintained at a record FY21 level
- New projects commenced in FY22
- \$7 million invested in fleet renewal

9 MILLION

Km travelled

7.7 MILLION

Tonnes of
product hauled

53

Haulage
combinations
servicing projects



New Wagners' prime mover

CRUSHING OPERATIONS & PROJECTS

- Reduction in contract crushing revenue
- Improved performance from fixed quarry sites
- Over \$7 million has been invested in new plant upgrades

22%

Increased in sales from fixed quarry sites

3

Contract crushing projects

EXPANDED

Plant upgrades and DA for greenfield quarry secured



Shepton Quarry, Emerald

COMPOSITE FIBRE TECHNOLOGIES

AUSTRALIA AND NEW ZEALAND

- Crossarm business consistent with prior year and increase in pedestrian infrastructure sales
- Margins impacted by cost increases and start up costs in commissioning new plant and equipment
- Increased production capacity following major capex investment

430KM

Pultrusion
manufactured

131

Pedestrian
infrastructure
projects delivered

EXPANDED

50% increase in
production
capacity



CFT automation line in Toowoomba, QLD

COMPOSITE FIBRE TECHNOLOGIES

USA

- US facility now fully operational
- 10% of total CFT sales are generated from the US market

20KM

Pultrusion used
in projects

20

Pedestrian
infrastructure
projects delivered

EXPANDED

New facility
established in
Texas



US CFT facility in Cresson, Texas, United States

EARTH FRIENDLY CONCRETE

- 7% increase in volumes in UK and Europe
- Manufacturing facility established in UK
- Continued investment in research and development
- Equity investor update – no suitable offers received to deliver shareholder value

6000M³

of EFC produced
in FY22 through
Wagners' and
customers'
batch plants

1500T

of carbon
saved

EXPANDED

International
manufacturing
facility



Earth Friendly Concrete® Romford facility in London, United Kingdom



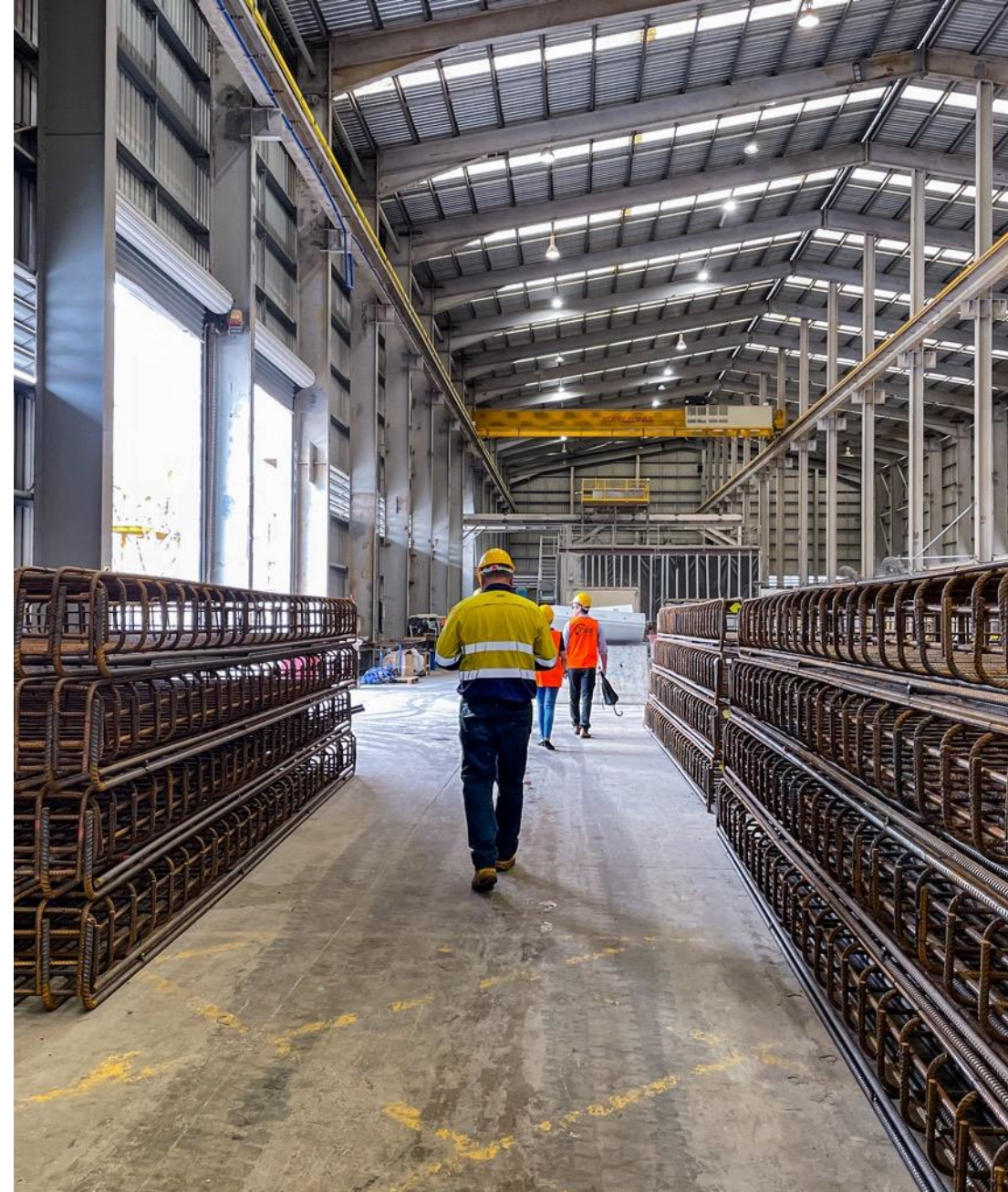
Batch Plant and Agitators at Toowoomba Batch Plant, QLD

04

OUTLOOK

CONSTRUCTION MATERIALS AND SERVICES

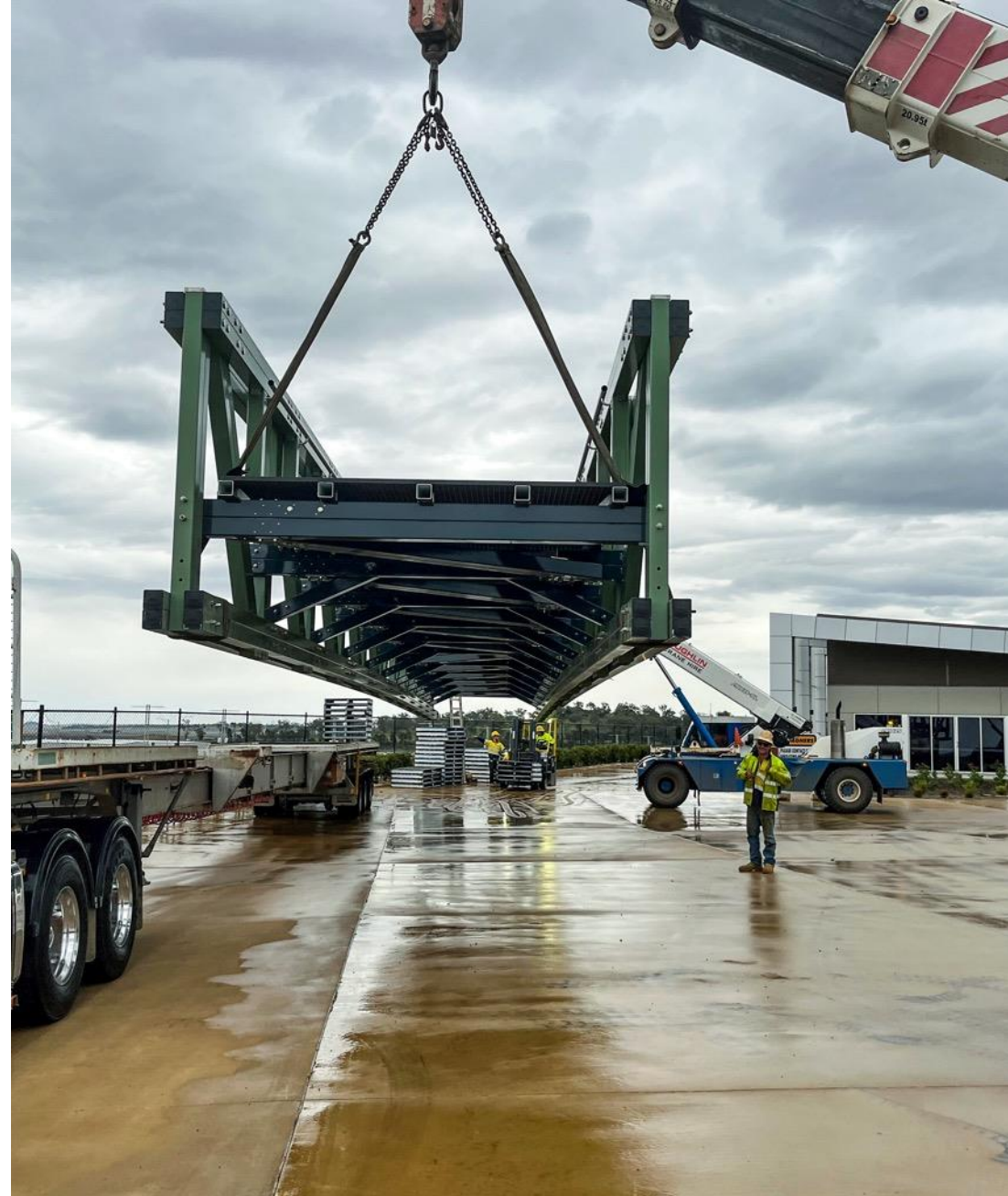
- \$140m Sydney Metro project is secured to be delivered over 2 years
- New projects secured: contract crushing and mobile concrete
- Strong cement volumes expected to continue
- Bulk haulage contracts are secured to maintain revenue with additional opportunities in the resource sector
- Concrete volumes expected to increase with improved market conditions
- Growth in the steel business



Carousel Shed at Wagners' Precast Facility in Wacol, Brisbane

COMPOSITE FIBRE TECHNOLOGIES

- Focus on building sales growth
- New product lines and markets to deliver revenue growth
- Additional production capacity and efficiencies to improve margins
- The outlook for international growth in the United States is positive
- Continuous investment in new product development, innovation, and manufacturing capacity



CFT bridge leaving Wagners' Toowoomba manufacturing facility, destined for Tooradin, Victoria.

EARTH FRIENDLY CONCRETE

- Volumes are expected to increase in the UK with an established presence
- Continued technology development
- Technical certification and standards progress across multiple jurisdictions
- Focus on building a sales pipeline and strategy both domestically and internationally
- Continued level of investment to pursue strategy



Earth Friendly Concrete® pour at Seventeen Mile Rocks, Brisbane

CONCLUSION

- The FY22 results were in line with expectations
- Revised price increases now implemented to maintain margins
- Improved performance forecast for FY23



Upgrade to the zig-zag path in Yamba, NSW using Wagner's CFT

DISCLAIMER

The material contained in this presentation is a summary of Wagners Holding Company Limited's (Wagners) activities and results, current at the date of preparation, 23 August 2022. The information in this presentation is in summary form only, general in nature and does not purport to be complete.

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