

# WAGNERS

Wagners Holding Company Limited  
1H FY2018 Results Presentation

FEBRUARY 2018

**WAGNERS**



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**WAGNERS**

## SECTION 1

# GROUP HIGHLIGHTS



1H FY18 Results Presentation

## GROUP HIGHLIGHTS

Strong growth and financial performance in line with prospectus forecast

### Highlights

- First half performance in line with prospectus forecast
- Strong growth in cement volumes
- Increased utilisation of transport assets
- Realised benefits of new CFT factory with increased crossarm production volumes

### Growth Initiatives

- Concrete plants in Brisbane and Toowoomba delivering to local market in December
- CFT has actively tendered work in USA, UK and NZ worth \$8.0m
- Wellcamp quarry fully operational for local deliveries

## FINANCIAL HIGHLIGHTS



## Financial performance

- Pro forma Revenue growth of 22.7% (growth in construction materials and services 26.4%, new generation building materials 24.2%)
- Pro forma EBITDA growth of 22.4% to \$28.7m
- Pro forma NPAT growth of 50.2% to \$14.3m
- Pro forma Net Debt of \$69.4m (a decrease from net debt level at listing)
- Interim dividend of 1.5 cents per share (30% of 60% of FY18 forecast NPAT since 1<sup>st</sup> December 2017)

## SECTION 2

# FINANCIAL RESULTS

# PRO FORMA PROFIT AND LOSS

| \$ millions                             | Pro forma<br>1H FY2018 | Pro forma<br>1H FY2017 | Variance    | %            |
|-----------------------------------------|------------------------|------------------------|-------------|--------------|
| <b>Total Revenue</b>                    | <b>121.2</b>           | <b>98.8</b>            | <b>22.4</b> | <b>22.7%</b> |
| Gross Profit                            | 75.1                   | 54.9                   | 20.2        | 36.9%        |
| <b>EBITDA</b>                           | <b>28.7</b>            | <b>23.5</b>            | <b>5.3</b>  | <b>22.4%</b> |
| Depreciation & amortisation             | 5.2                    | 6.3                    | -1.1        | -17.6%       |
| <b>EBIT</b>                             | <b>23.6</b>            | <b>17.2</b>            | <b>6.4</b>  | <b>37.0%</b> |
| Net financing costs                     | 3.9                    | 3.7                    | 0.2         | 5.0%         |
| Tax expense                             | 5.4                    | 4.0                    | 1.4         | 35.3%        |
| <b>Net profit after tax</b>             | <b>14.3</b>            | <b>9.5</b>             | <b>4.8</b>  | <b>50.2%</b> |
| Gross profit %                          | 62.0%                  | 55.5%                  | 6.4%        |              |
| EBITDA %                                | 23.7%                  | 23.8%                  | -0.1%       |              |
| Pro forma earnings per share<br>(cents) | 8.86                   | 5.90                   | 2.96        | 50.2%        |

## Revenue Growth +22.7%

- Growth in cement volumes
- Increased utilisation of transport, quarry and pre cast assets
- Growth in both crossarms and project based CFT production

## EBITDA +22.4%

- EBITDA has grown in line with revenue
- EBITDA has contributed to strong operating cash flows.

## NPAT +50.2%

- Lower depreciation due to completion of major project

Note:- A reconciliation to the Appendix 4D statutory numbers is included on page 11

# PRO FORMA CASH FLOW AND BALANCE SHEET

| <b>\$ millions</b>                              | <b>Pro forma<br/>1H FY2018</b> | <b>Pro forma<br/>1H FY2017</b> | <b>Variance</b> |
|-------------------------------------------------|--------------------------------|--------------------------------|-----------------|
| <b>EBITDA</b>                                   | <b>28.7</b>                    | <b>23.5</b>                    | <b>5.3</b>      |
| Non-cash items                                  | 0.4                            | -4.5                           | 4.8             |
| Changes in working capital                      | -0.7                           | -2.2                           | 1.5             |
| Changes in provisions                           | -2.1                           | -0.3                           | -1.8            |
| <b>Cash flow from operations</b>                | <b>26.3</b>                    | <b>16.5</b>                    | <b>9.7</b>      |
| <b>Cash conversion ratio</b>                    | <b>91%</b>                     | <b>70%</b>                     | <b>0.2</b>      |
| Capital expenditure                             | -6.9                           | -0.8                           | -6.1            |
| Proceeds from sale of assets                    | 0.3                            | 1.1                            | -0.8            |
| <b>Net cash flow before financing &amp; tax</b> | <b>19.7</b>                    | <b>16.9</b>                    | <b>2.8</b>      |

| <b>\$ millions</b>       | <b>December<br/>2017</b> | <b>June<br/>2017<sup>(i)</sup></b> | <b>Variance</b> |
|--------------------------|--------------------------|------------------------------------|-----------------|
| Current assets           | 48.4                     | 47.9                               | 0.5             |
| Non-current assets       | 116.6                    | 117.0                              | -0.4            |
| <b>Total assets</b>      | <b>165.0</b>             | <b>164.9</b>                       | <b>0.1</b>      |
| Current liabilities      | 47.4                     | 44.2                               | 3.2             |
| Non-current liabilities  | 66.2                     | 56.5                               | 9.7             |
| <b>Total liabilities</b> | <b>113.5</b>             | <b>100.7</b>                       | <b>12.8</b>     |
| <b>Net assets</b>        | <b>51.5</b>              | <b>64.2</b>                        | <b>-12.7</b>    |

## Cashflow

- Improved operating cash flow over 1H FY2017
- Increased inventory due to commencement of quarry operations in Toowoomba and increased production in CFT
- Capex in line with the growth strategy for concrete and CFT and expansion of transport assets

## Balance Sheet

- Net assets have decreased due to pre-IPO distributions to related parties and payment of listing costs

# PRO FORMA SEGMENT RESULTS

| \$ millions                         | Pro forma<br>1H FY2018 |             | Pro forma<br>1H FY2017 |             | Growth \$   |            | Growth %     |              |
|-------------------------------------|------------------------|-------------|------------------------|-------------|-------------|------------|--------------|--------------|
|                                     | Revenue                | EBITDA      | Revenue                | EBITDA      | Revenue     | EBITDA     | Revenue      | EBITDA       |
| Construction Materials and Services | 113.4                  | 29.9        | 89.7                   | 20.8        | 23.7        | 9.1        | 26.4%        | 43.5%        |
| New Generation Building Materials   | 14.5                   | 1.1         | 11.7                   | 1.1         | 2.8         | 0.0        | 24.2%        | 0.0%         |
| Other/Eliminations                  | -6.6                   | -2.3        | -2.5                   | 1.5         | -4.1        | -3.9       |              |              |
| <b>Total</b>                        | <b>121.2</b>           | <b>28.7</b> | <b>98.8</b>            | <b>23.5</b> | <b>22.4</b> | <b>5.2</b> | <b>22.7%</b> | <b>22.1%</b> |

## Highlights

- Strong revenue growth, construction materials and services 26.4%, new generation building materials 24.2%
- New generation building materials EBITDA growth has steadied due to increased business development costs
- Other EBITDA variance mainly due to fair value adjustments on derivatives

## Highlights

- First half performance in line with prospectus forecast
- Strong growth in cement volumes, 18% increase on 1H FY2017
- Construction materials business performing significantly better at the revenue and EBITDA levels against 1H FY2017
- Renewable energy sector has provided increased revenues through supply into windfarm projects

## Growth Initiatives

- Implementation of Concrete Strategy
  - Concrete plants in Brisbane and Toowoomba commissioned in December and delivering to local market
  - Continued identification of potential concrete plant sites and quarries in Brisbane, Gold Coast and Sunshine Coast
- Wellcamp quarry fully operational

## Highlights

- First half performance in line with prospectus forecast
- Increase in crossarm sales volumes and CFT projects revenues
- The increased CFT sales revenues have been offset by the increased costs associated with the sales efforts into the international markets
- EFC development costs are in line with the prospectus, with the product being utilised on the Pinkenba wharf project

## Growth Initiatives

- 3<sup>rd</sup> Pultrusion line, for CFT manufacture, installed and operating per the design specifications, engineering and design in final stages for 4<sup>th</sup> and 5<sup>th</sup> lines.
- CFT actively tendering on infrastructure projects in USA, UK and NZ, with sales representatives appointed in USA - 2, UK - 1 and NZ - 1
- Pursuing supply of CFT crossarms into NZ
- International opportunities for EFC are progressing well – India, Singapore and New Zealand

# RECONCILIATION OF STATUTORY RESULTS TO PRO FORMA

| \$ millions                    |          | 1H FY2018   | 1H FY2017   |
|--------------------------------|----------|-------------|-------------|
| <b>Statutory EBITDA</b>        |          | <b>26.2</b> | <b>27.5</b> |
| Excluded assets                | <b>1</b> | —           | -0.9        |
| Standalone corporate costs     | <b>2</b> | -1.7        | -2.0        |
| Reversal of sale of quarry     | <b>3</b> | —           | -1.1        |
| Reversal of costs of the offer | <b>4</b> | 4.2         | —           |
| <b>Pro forma EBITDA</b>        |          | <b>28.7</b> | <b>23.5</b> |
| <b>Statutory NPAT</b>          |          | <b>15.7</b> | <b>13.7</b> |
| Excluded assets                | <b>1</b> | —           | —           |
| Standalone corporate costs     | <b>2</b> | -1.2        | -1.4        |
| Reversal of sale of quarry     | <b>3</b> | —           | -0.8        |
| Reversal of costs of the offer | <b>4</b> | 3.0         | —           |
| Revised Debt structure         | <b>5</b> | 0.6         | 0.7         |
| Tax impact                     | <b>6</b> | -3.8        | -2.7        |
| <b>Pro forma NPAT</b>          |          | <b>14.3</b> | <b>9.5</b>  |

1. Relates to the impact of transferring assets from Wagners Holding Company Ltd group to the Wagner Family company group as part of the IPO
2. Adjustment made to reflect the total corporate costs to be incurred by Wagners as a standalone entity
3. Sale of an asset in H1 FY17 which does not form part of the Wagners' business post IPO
4. Removal of the costs associated with the IPO
5. Adjustment to reflect the estimated interest expense as if the new banking facilities had been in place since 1 July 2016
6. Adjustment relating to tax losses and R&D offsets recognised in the statutory accounts but reversed for pro forma presentation

SECTION 3

# OUTLOOK



## OUTLOOK

| \$ millions                         | Pro forma<br>1H FY2018 |             | Pro forma Forecast<br>FY2018 (Prospectus) |             |
|-------------------------------------|------------------------|-------------|-------------------------------------------|-------------|
|                                     | Revenue                | EBITDA      | Revenue                                   | EBITDA      |
| Construction Materials and Services | 113.4                  | 29.9        | 209.6                                     | 52.7        |
| New Generation Building Materials   | 14.5                   | 1.1         | 29.3                                      | 3.1         |
| Other/Eliminations                  | -6.6                   | -2.3        | -7.1                                      | -5.8        |
| <b>Total</b>                        | <b>121.2</b>           | <b>28.7</b> | <b>231.8</b>                              | <b>50.0</b> |

- Reconfirm FY18 prospectus forecast of \$50.0M pro forma EBITDA based on current trading outlook
- Large infrastructure projects outlook is positive with opportunities being investigated for transport, quarries and concrete – SEQ Infrastructure, Mining, Oil and Gas
- Pinkenba concrete plant due to be delivering concrete this financial year. Identification of potential sites in Brisbane, Gold Coast and Sunshine Coast. Concrete strategy will assist with cement sales growth.
- Actively tendering use of CFT on infrastructure projects in USA, UK and NZ and implementing strategies on appropriate structures. Increasing supply of crossarms into NZ.
- International opportunities for EFC continuing to be developed
- Reconfirm intention to pay dividends